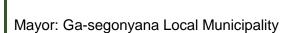


MID-YEAR BUDGET AND PERFORMANCE REPORT, 2022/23 FINANCIAL YEAR

I, N.G Masegela, the Mayor of Ga-Segonyana Local Municipality, hereby certify that this mid-year budget and performance assessment for the period 1 July – 31 December 2022 has been prepared in accordance with the Municipal Finance Management Act, 2003 and the Budget and Performance Regulations.

N.G Masegela (Signature)



Date: 25/01/2023

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2022/23 FINANCIAL YEAR

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1. PURPOSE

The purpose of this report is to inform Council of the municipality's mid year's actual performance (2022/23 financial year) against the approved budget in compliance with Section 72 (1)(a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated

2. STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate

3. INTRODUCTION

In terms of Section 72 (1) of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (hereinafter referred to as the MFMA)

- (1) The accounting officer of a municipality must by 25 January of each year—
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account—
 - (i) the monthly statements referred to in section 71 for the first half of the financial year;
 - (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
 - (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to—
 - (i) the mayor of the municipality;
 - (ii) the National Treasury; and
 - (iii) the relevant provincial treasury.
- (2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1)(b) of this section.
- (3) The accounting officer must, as part of the review—
 - (a) make recommendations as to whether an adjustments budget is necessary; and
 - (b) recommend revised projections for revenue and expenditure to the extent that this may be necessary.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2022/23 FINANCIAL YEAR

Furthermore, the Municipal Budget and Reporting Regulations section 28 stipulates that

"The Monthly Budget Statement of a Municipality must be in a format specified in schedule C and includes all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of Section 168(1) of the Act"

Thereafter, the mayor must, in terms of Section 54. (1)-

- (a) Consider the report;
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following Approval of an adjustments budget;
- (d) Issue any appropriate instructions to the accounting officer to ensure-
- (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
- (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) Submit the report to the council by 31 January of each year.

4. REPORT FOR THE MID-YEAR ENDED 31 DEC 2022 TABLE 1: Monthly Budget Statement-Financial Performance

NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Vote Description	Ref	2021/22				Budget Year 202	22/23			
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue By Source										
Property rates		50 008	51 738	_	4 610	26 904	25 869	1 035	4%	51 738
Service charges - electricity revenue		129 364	171 473	_	9 652	89 929	85 736	4 192	5%	171 473
Service charges - water revenue		23 227	45 867	_	2 542	14 003	22 933	(8 930)	-39%	45 867
Service charges - sanitation revenue		14 342	18 672	_	1 588	8 890	9 336	(446)	-5%	18 672
Service charges - refuse revenue		10 660	10 155	_	1 072	6 367	5 077	1 290	25%	10 155
Rental of facilities and equipment		3 273	1 605	_	137	759	802	(44)	-5%	1 605
Interest earned - external investments		5 055	3 820	_	265	2 388	1 910	478	25%	3 820
Interest earned - outstanding debtors		4 098	5 145	_	594	3 230	2 572	658	26%	5 145
Dividends received		_	_	_	_	-	_	_		-
Fines, penalties and forfeits		4 898	1 611	_	67	362	805	(444)	-55%	1 611
Licences and permits		3 680	3 478	_	171	1 541	1 739	(198)	-11%	3 478
Agency services		-	_	_	_	_	-	-		_
Transfers and subsidies		214 651	231 333	_	64 011	154 910	115 667	39 244	34%	231 333
Other revenue		14 743	18 891	_	772	6 119	9 446	(3 327)	-35%	18 891
Gains		1 559	10 091	_	- 112	0 119	9 440	(0 021)	-55 /6	10 091
					05.400	045 400		20.500	400/	500 707
Total Revenue (excluding capital transfers and contributions)		479 557	563 787	_	85 480	315 403	281 893	33 509	12%	563 787
Expenditure By Type										
Employee related costs		173 041	189 861	_	17 325	92 867	94 930	(2 064)	-2%	189 861
Remuneration of councillors		10 472	11 082	_	1 049	6 894	5 541	1 353	24%	11 082
Debt impairment		12 710	12 004	_	448	411	6 002	(5 591)	-93%	12 004
Depreciation & asset impairment		54 839	58 000	_	5 571	31 798	29 000	2 798	10%	58 000
Finance charges		6 515	930	_	325	355	465	(110)	-24%	930
Bulk purchases - electricity		120 722	122 298	_	8 977	60 683	61 149	(466)	-1%	122 298
Inventory consumed		37 410	34 304	_	2 820	15 970	17 152	(1 182)	-7%	34 304
Contracted services		76 076	83 981	_	10 285	39 079	41 991	(2 912)	-7%	83 981
Transfers and subsidies		30	62	_	5	26	31	(5)	-17%	62
Other expenditure		51 780	69 276	-	1 298	29 710	34 638	(4 928)	-14%	69 276
Losses		4 597	-	_	-	6	-	6	#DIV/0!	_
Total Expenditure		548 192	581 800	-	48 101	277 800	290 900	(13 100)	-5%	581 800
Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations)		(68 635)	(18 013)	-	37 379	37 603	(9 006)	46 609	0	(18 013)
(National / Provincial and District)		170 177	116 950		18 452	74 300	58 475	15 825	0	116 950
(National / Provincial and District) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	- 110 930	-	16 452	74 300	56 4/5	13 023	3	- 110 930
Transfers and subsidies - capital (in-kind - all)		17 487		_				_		
Surplus/(Deficit) after capital transfers & contributions		119 030	98 937	-	55 830	111 903	49 469	_		98 937
Taxation		_	_	_	_	=	_	_		
		440.000				444.000		_		00.00-
Surplus/(Deficit) after taxation		119 030	98 937	-	55 830	111 903	49 469			98 937
Attributable to minorities		- 440.000	- 00.027	-	- FE 022	- 444.000	- 40.460			- 00.007
Surplus/(Deficit) attributable to municipality		119 030	98 937	-	55 830	111 903	49 469			98 937
Share of surplus/ (deficit) of associate	1	110.000	09 027	-	- EE 920	444 002	40.460			00.027
Surplus/ (Deficit) for the year		119 030	98 937	-	55 830	111 903	49 469			98 937

The Major Operating Revenue variances against the budget are:

The table above presents the year-to-date budget of operational revenue and expenditure against the actual for the period ended 31 December 2022. It is clear from the table that some of the operational budget performed well within the budget with a positive variance. This is the indications of improved revenue management mechanisms.

TABLE 2: Monthly Budget Statement Revenue Summary

Please note that variances within a 5-10% range, as prescribed by National Treasury are acceptable and need not necessarily be explained.

- Service charges Water shows unfavorable variance of R8 930mil (-39%) and this is as a result of high credit that was given to local business's accounts and new development. During the financial year due to many operational hindrances, lot of customers meter accounts were estimated due to lack of access to their properties. Most customers came to the municipalities with pictures of meters showing actual readings, due diligence was done on these meters and actual readings captured which then resulted in credits to these customers.
- Refuse Favorable variance of R6 367mil (25%) this is due to new development in town. Gasegonyana billed 14 842 household in 2021/22 and 20 768 in the current financial year.
- Interest earned external investments Favourable variance of R0 478mil (25%). The municipality has ringfenced conditional grants into call accounts to earn interest. Withdrawals from these accounts only happen when payments to projects funded from conditional grants are being made. This way we maximised revenue from interest earned. Underperformance at midyear reflected usage of conditional grants which resulted in less money being kept long in the call account.
- Interest earned Outstanding Debtors It shows a positive variance of R0 658mil (26%), this is due to collection rate being high.
- Fines and Penalties Unfavourable variance of R0 444mil (-55%). This is due to a delay in capturing transactions on the financial system and non-integration of the systems especially with the traffic department. The department still operates a parallel system to the municipality's financial systems. Attempts with the Chief Traffic head to integrate systems is not receiving fertile grounds.
- Licences and Permits Unfavourable variance of R0 198mil (-11%) this is due to overstating the budget.
- Transfer Recognized Operational Favourable variance of R39 244mil due to non-alignment of projections on the National Treasury payment schedule which is only available after the approval of the MTREF. However, the picture is expected to change post midyear as the two tools are available.
- Other Revenue Unfavourable variance of R9 446 mil. This is due to overbudgeting for other revenue.

The Major Operating Expenditure variances against budget are:

The operational expenditure budget performance report is presented as per the table above. The report, at high level indicates a 5% positive variance. Due to stringent cost containment measures that were put in place, we strongly are of the view that in instances where we under spent, it is actually a favourable variance.

- Remuneration of Councillors Unfavourable variance of R1 353mil (24%) is as a result of salary alignment of new grading of the Municipality and back pay For Councillors. Council resolved to make its Executive committee to be full time. This was implemented during the financial period. This directly affected the remuneration budget of Councillors, furthermore the grading of the municipality in terms of upper limits gazette of councillors' formula placed the municipality on grade four.
- Debt Impairment Calculation for impairment is influenced by the collection rate of consumer accounts on year-to-year basis. It should be noted that this is an accounting entry and is based on estimate only. The underlying basis are generally due to consumer payments behaviour and trends. We are still experiencing a high turnover of consumer debtors who are not honouring their services and rates accounts hence a need to impair the receivables balances. The final figure is calculated at year end based on the applicable collection rate at the reporting period.
- Depreciation Calculation for depreciation and asset impairment is usually done at year end with the Annual Financial Statements. It should be noted that this is an accounting entry and is based on estimate only. This is based on the accounting policy and rates of depreciation as adopted by council on a yearly basis.
- Finance Charges Favourable variance of R0 110mil, due to accurate and consistent payments. No late penalty interest has been charged as all payments due were made in time.
- Other Expenditure The Favourable variance of R4 928mil is due to implementation of cost containment measures

CHART 1: Operating Revenue by type

The Following Chart indicate the Operating Revenue

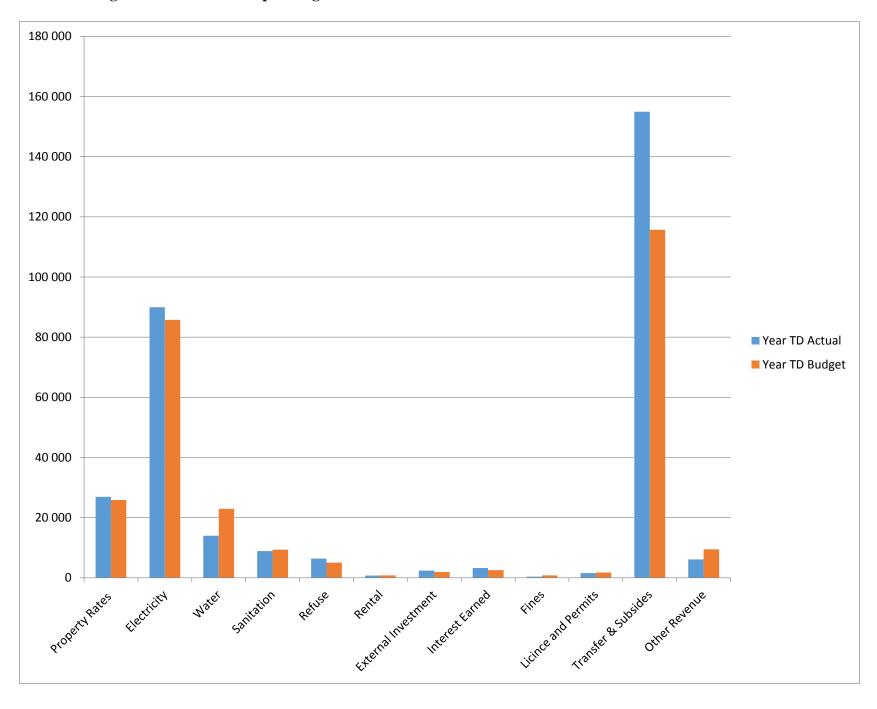


TABLE 3: Monthly Budget Statement: Capital Expenditure by VoteNC452 Ga-Segonyana - Table C5

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding)

Vote Description R thousands	Ref 1	2021/22				Budget Year	2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Single Year expenditure appropriation	2									
Vote 1 - Executive & Council		-	-	-	-	-	-	-		_
Vote 2 - FINANCE AND ADMINISTRATION		1 923	3 794	-	273	1 456	1 897	(441)	-23%	3 794
Vote 3 - COMMUNITY AND SOCIAL SERVICES Vote 4 - SPORTS & RECREATION		7 371	- 15 221	-	- 1 017	- 1 017	- 7 610	- (6 593)	-87%	- 15 221
Vote 5 - PUBLIC SAFETY		12 415	8 584	_	355	7 407	4 292	3 115	73%	8 584
Vote 6 - PLANNING AND DEVELOPMENT		37	13 430	_	_	2 056	6 715	(4 659)	-69%	13 430
Vote 7 - ROAD TRANSPORT		39 122	22 321	_	3 670	9 336	11 161	(1 825)	-16%	22 321
Vote 8 - ENVIRONMENTAL PROTECTION		-	_	_	-	-	_	(. 020)	.070	
Vote 9 - ENERGY SOURCES		66 660	43 324	_	4 562	30 821	21 662	9 159	42%	43 324
Vote 10 - WATER MANAGEMENT		31 430	30 500	_	7 767	22 050	15 250	6 800	45%	30 500
Vote 11 - WASTE WATER MANAGEMENT		8 854	_	_	_	_	_	_		_
Vote 12 - WASTE MANAGEMENT		_	_	_	_	_	_	_		_
Vote 13 - Other		_	_	_	_	_	_	_		_
Vote 14 -		_	_	_	_	_	_	_		_
Vote 15 -		_	_	_	_	_	_	_		_
Total Capital single-year expenditure	4	167 812	137 174	-	17 645	74 142	68 587	5 555	8%	137 174
Total Capital Expenditure		167 812	137 174	-	17 645	74 142	68 587	5 555	8%	137 174
Funded by:										
National Government		149 754	116 950	_	17 062	70 042	58 475	11 567	20%	116 950
Provincial Government		_	-	-	-	_	-	_		-
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		44.077								
Transfers recognised - capital		14 075 163 829	116 950	-	17 062	70 042	58 475	11 567	20%	116 950
Borrowing		-	-	_	-	-	-			_
Internally generated funds		4 111	20 224		583	4 100	10 112	-6 012	-59%	20 224
Total Capital Funding	4	167 940	137 174		17 645	74 142	68 587	5 555	8%	137 174

The Capital expenditure report shown in Annexure A has been prepared on the basis of the format required to be lodged electronically with National Treasury. The actual spending to date is 54.04% (R74 142mil).

The table above indicates the funding for the capital plan approved for 2022/2023. The approved capital budget is R137 174 mil funded from capital transfers of R116 950 mil and internally generated funds of R20 224mil.

There is an overall Favorable variance of R5 555mill.

The Major Capital Expenditure variances against budget are:

- Finance and Administration Favorable variance of R0 441 (-23%) this is mainly new assets for the Municipality that were bought in the first months of the financial year. The Favorable variance is as a result of cost containment measures put in place.
- Water Management Unfavorable variance of R6 800 (-45%) this is as a result of Itireleng Water. Project brought forward from 2023/24 MTEF
- Sports and recreation -Favorable variance R6 593(-87%) Only portion of the Project budget was approved by MIG for the current financial year and it will be corrected during adjustment budget. Project brought forward from 2023/24 MTEF All this is done to avoid non implementation of projects and further to avoid funds being rolled over or being withheld by National treasury due to non-spending.
- Public Safety Unfavorable variance R3 115(-73%) MIG approved R11 583 for the current financial year and it will be corrected during adjustment budget
- Roads Transport Unfavorable variance of R1 825 (-16%) due to delay in Procurement process
- Energy Sources Favorable variance R9 159(-42%) INEP Projects are moving fast.

CHART 2: CAPITAL EXPENDITURE FINANCING

The Following Chart indicate the Capital Expenditure Budget Financing

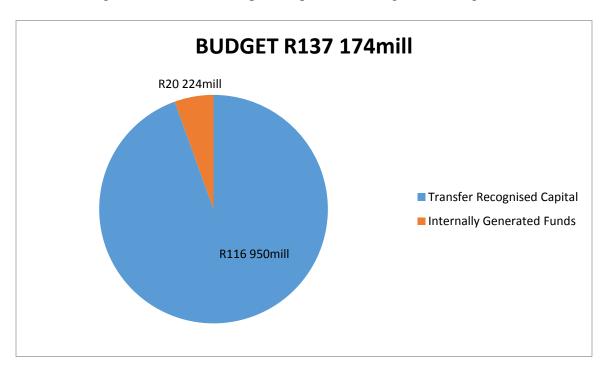


TABLE 4: Monthly Capital Expenditure Trend

NC452 Ga-Segonyana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

	2021/22				Budget Yea	ar 2022/23			
Month R thousands	Audited Outcome	Original Budget	Adjuste d Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
Monthly expenditure performance trend									
July	3 941	11 431	-	9 891	9 891	11 431	1 540	13.5%	7%
August	12 559	11 431	-	6 688	16 580	22 862	6 283	27.5%	12%
September	6 760	11 431	-	10 549	27 128	34 293	7 165	20.9%	20%
October	10 584	11 431	_	11 864	38 992	45 725	6 732	14.7%	28%
November	11 298	11 431	_	17 505	56 497	57 156	659	1.2%	41%
December	14 133	11 431	_	17 645	74 142	68 587	(5 555)	-8.1%	54%
January	3 781	11 431	_	_		80 018	_		
February	9 037	11 431	_	_		91 449	_		
March	16 839	11 431	_	_		102 880	_		
April	17 510	11 431	-	-		114 312	_		
May	14 204	11 431	-	-		125 743	_		
June	47 166	11 431	-	-		137 174	_		
Total Capital expenditure	167 812	137 174	-	74 142					

TABLE 5: Monthly Budget Statement Cash flow

	2021/22			Budget Yea	ar 2022/23		
Description	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands							%
CASH FLOW FROM OPERATING ACT	IVITIES						
Receipts							
Property rates	42 821	50 195	2 634	17 544	25 097	-7 553	-0.30
Service charges	195 286	235 214	14 552	95 137	117 607	-22 470	-0.19
Other revenue	54 025	25 585	9 198	20 011	12 792	7 219	0.56
Transfers and Subsidies - Operational	192 412	231 333	60 509	146 758	115 667	31 091	0.27
Transfers and Subsidies - Capital	179 995	116 950	23 500	78 274	58 475	19 799	0.34
Interest	4 648	3 820	218	1 973	1 910	63	0.03
Payments							
Suppliers and employees	-492 634	-510 803	-42 082	-293 738	-255 401	38 337	-15%
Finance charges	-371	-930	-325	-352	-465	-113	24%
NET CASH FROM/(USED) OPERATING	176 182	151 364	68 204	65 607	75 682	10 075	13%
CASH FLOWS FROM INVESTING ACT	IVITIES						
Receipts							
Payments							
Capital assets	-171 995	-137 174	-25 963	-87 543	-68 587	19	-28%
NET CASH FROM/(USED) INVESTING	-171 995	-137 174	-25 963	-87 543	-68 587	19	-28%
CASH FLOWS FROM FINANCING AC	TIVITIES						
Receipts							
Increase (decrease) in consumer depos	605	0	19	306	0	0	#DIV/0!
Payments							
Repay ment of borrowing	-398	-2 500	-398	-398	-1 250	(1)	68%
NET CASH FROM/(USED) FINANCING	207	-2 500	-379	-92	-1 250	(1)	93%
NET INCREASE/ (DECREASE) IN CAS	4 394	11 690	41 862	-22 028	5 845		
Cash/cash equivalents at beginning:	90 467	90 467		96 367	90 467		
Cash/cash equivalents at month/year	94 861	102 157		74 339	96 312		

^{1.} Material variances to be explained in Table SC1

The Cash Flow Statement report for the period ending **31 DECEMBER 2022** indicates a closing balance of **R74 339million**, and the Bank balance shows a balance of **R82 493mill**. The difference between Cash flow and bank balance is the Grants that we received after closing system for December Month and also the service charges that consumers paid after closing the system. The system was closed on the 23rd of December.

- Bank balance and cash R15 954million (Main Acc)
- Bank balance and cash R0 455million (32days)
- Bank balance and cash R0 768million (TTS Acc)
- Bank Balance and cash R64 538million(ABSA Call Acc)
- Bank Balance and cash R0 776 million(15days)

Cash flows from operating activities category

RECEIPTS:

- ➤ Property rates, penalties & collection charges reflect a year-to-date amount of **R17 544 million**, resulting in an -**R7 553 million** Unfavourable variance, as compared to a year target of **R25 097 mil.** This is due to overbudgeting for property rates and also
 - for closing system before 31 December.
- ➤ Service charges reflect a year-to-date amount cash collection of **R95 137 million**, resulting in an -**R22 470 million** unfavourable variance, as compared to a year target of **R117 607million**. The Municipality did not take over the operations of water supply from Sedibeng water as anticipated and this had a negative impact on the collection of water sales.
- > Operating grants and subsidies show a year-to-date actual amount of **R146 758 mil** compared to a year-to-date target of **R115** 667 million (R31 091 mil favourable variance) due to grant receipt apportionment quarterly vs monthly budget
- > Capital grants and subsidies show a year-to-date amount of **R78 274 million** compared to a year-to-date target of **R58 475 million**. due to grant receipt apportionment quarterly vs monthly budget

PAYMENTS:

➤ Suppliers and employee payments indicate a year-to-date amount of R293 738 million (R38 337 million unfavourable variance) compared to a year-to-date target of R255 401 million. Mainly this is due to accrued creditors at the end June 2022, paid in July

➤ Capital payments indicate a year-to-date amount of R87 543 million (-R18 956 million favourable variance) compared to a target of R68 5871 million. This is due to Water project that was brought forward from the 2023/24 outer year and also the payments for roll-over projects.

TABLE 7: Debtors Age Analysis

NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

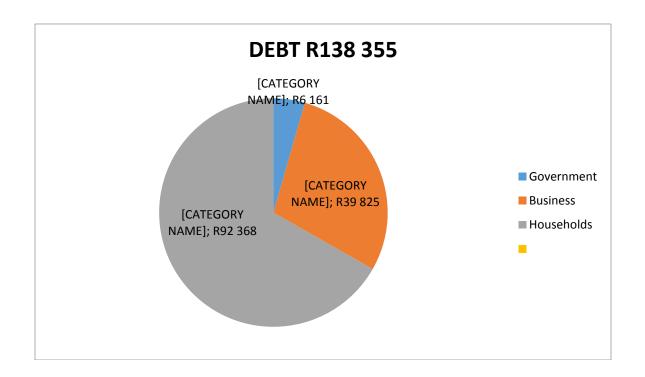
Description								Budget Yea	r 2022/23				
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91- 120 Days	121- 150 Dys	151- 180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	2 891	1 566	855	830	742	463	1 794	3 858	12 999	7 686	(32)	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	5 563	2 520	1 299	1 066	1 090	660	2 851	6 239	21 287	11 906	(3)	-
Receivables from Non-exchange Transactions - Property Rates	1400	4 133	2 288	3 100	1 006	1 069	948	4 224	24 079	40 848	31 327	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	1 730	1 096	756	700	650	534	2 292	12 405	20 164	16 582	(7)	-
Receivables from Exchange Transactions - Waste Management	1600	1 057	608	453	407	372	355	1 242	6 584	11 080	8 961	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	679	626	561	497	500	495	1 994	10 521	15 873	14 007	(2)	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	542	127	1 593	4 043	160	291	2 151	7 197	16 105	13 843	-	-
Total By Income Source	2000	16 596	8 831	8 617	8 550	4 584	3 746	16 549	70 883	138 355	104 311	(45)	-
2022/23 - totals only		-	-	-	-	-	-	-	-	_	-	-	-
Debtors Age Analysis By Customer Group													
Organs of State	2200	488	460	890	78	121	105	568	3 451	6 161	4 324	-	-
Commercial	2300	8 396	3 932	3 151	5 459	1 323	978	5 588	10 998	39 825	24 346	_	_
Households	2400	7 712	4 438	4 576	3 013	3 139	2 663	10 392	56 434	92 368	75 642	(45)	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	16 596	8 831	8 617	8 550	4 584	3 746	16 549	70 883	138 355	104 311	(45)	-

The debtors report has been prepared on the basis of the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type. The summary report indicates that:

Total outstanding debtors as at **31 December 2022** amounts to R128 355mil (Government: R6 161mil, Business: R39 825mil, Households: R92 368mil.

CHART 3: DEBTORS PER CUSTOMER GROUP

The following chart indicates the outstanding debtors per customer group:



5. FINANCIAL IMPLICATIONS

The report for the quarter ending 31 December 2022 indicates various financial risks which will also require monitoring in the new financial year:

- Achievement of the operating expenditure and revenue budget;
- Achievement of the capital expenditure budget
- Cash Flow Monitoring

Achievement of the operating expenditure and revenue budget;

As at the end of December 2022 the operating revenue (excluding capital grants) and actual expenditure represented **55.94%** and **48.74%**, respectively of the annual budget, **against a benchmark of 50%**. - a variance of **5.94%** (Favourable) and **2.26%** (Favourable) respectively, when compared to the target of **50%**. However, considering the under spending on operating expenditure and the equitable share received in advance, expenditure has to be restrained to ensure a positive cash flow. The following identified risk factors were noted, which requires to be monitored and mitigated closely.

Items below are issues of revenue and expenditure that needs attention to improve the financial performance.

Revenue:

- 1. Utilization of municipal rental facilities and/or lack of management thereof.
- 2. The impact of non-cost reflective tariffs due to unaffordability by consumers and declining economic growth as well high rate of unemployment due to job losses.
- 3. Ineffective metering of services
- 4. High losses of water and electricity
- 5. Lack of management on sale of stands
- 6. Collection on Traffic Fines

Expenditure:

1. Management of the overtime costs – a very high percentage of the approved budget against a target of 50% for the mid-year, across all directorates in relation to the budgeted amount, should be reduced. A growing trend of employment of officials without considering the existence of vacancies in the organogram as well the budget availability.

6. RECOMMENDATIONS

After careful consideration of evidence and information revealed in this report, it is recommended that the approved budget for 2022/23 financial year be adjusted in order to align the budget targets closer to the actual spending and also to correct the data strings.

7. CONCLUSION

The mid-year budget and performance assessment indicate that:

- a) An adjustment budget for 2022/23 will be required, and this must be approved by Council by no later than 28 February 2023.
- b) That the Report be submitted to both National and Provincial Treasury.

2022-2023 **Ga-Segonyana Local Municipality** Midyear Report Department Total Number of Achieved Not Achieved **KPIs** Infrastructure Services 3 0% 6 71% Office of the Municipal Manager 80% Corporate Services 20 16 4 80% **Community Services** 15 0 15 Finance 8 5 3 62% Total 61 17 44

28%

72%

100%

Key Perfo				evelopment	and			arte rget			Sudget	lio of nce		ua rfo	tual rter rma e	ly inc	mulative nance	enditure	d / Not ved	or non- ement	measures aken	
Strategic Goals	Programm e (IDP)	Objectives	Key Performan ce Indicators	Baseline	Target output (Annual target)	Measurem	1st Quarter	Znd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	TSt Ouarfer	zna Ouerter	3rd Quarter	4th Ollarfer	Actual Cumulat performance	Actual expenditure	Achieved / Not Achieved	Reason for non- achievement	Corrective measures to be taken	
Municip al Capacit y and Infrastr ucture Develop ment	Legal Services	To ensur e labour peace and produ ctivity by mainta ining contin uous engag ement s with staff or organi sed labour	KPI 1 Litigation cases attended by 30 June 2023.	4 Quarterly reports on litigation cases attended to by 30 June 2022.	Quarterly reports on litigation cases attended to by 30 June 2023.	Number	-	1	1	1	R4 000 000,00	Summary reports	1	1	n/a	n/a	2	R3 495 206,22	Target achieved	n/a	n/a	
		To contin uously ensur e the munici pality compl y to	KPI 2 Signed Contracts/ Service Level Agreement s (SLA) by 30 June 2023.	Quarterly reports on Signed Contracts/ Service Level Agreement by 30 June 2022.	Quarterly reports on Signed Contracts /Service Level Agreeme nt by 30	Number		1	1	1	Operational	Appointed services providers report and signed SI A's	_	1	n/a	n/a	2	n/a	Target achieved	n/a	n/a	

	legisla tion			June 2023.															
		KPI 3 Signed lease agreement s by 30 June 2023.	Report on Signed lease agreement s by 30 June 2022.	Report on Signed lease agreeme nts by 30 June 2023.	Number	1		Operational	agreement report and signed lease	n/a	1	n/a	n/a	1	n/a	Target achieved	n/a	n/a	
		KPI 4 By- laws public awareness campaigns conducted by 30 June 2023.	By-laws public awareness campaigns conducted by 31 March 2022.	By-laws public awarenes s campaign s conducte d by 30 June 2023.	Number	1	1	Operational	Advertisement/public notice, agenda and holice, of hv-laws		,		n/a	1	n/a	Target achieved	n/a	n/a	

	Employee Assistance Programme (EAP)	To ensur e that the socioneeds of emplo yees are met	KPI 5 Number of Employee wellness campaigns conducted by 30 June 2023.	2 Biannual employee wellness campaigns conducted by 30 June 2022.	Biannual employee wellness campaign s conducte d by 30 June 2023.	Number		1			R100 000,00	Notices, invitations, programme and attendance registers	n/a	1	n/a	n/a	1	R24 400,00	Target achieved	n/a	n/a
Key Perfo			nstitutional D ent	evelopment	and			arte gets			Annual Budget	Portfolio of Evidence	Q	uai rfoi	tual rterl rma		iulative ance	Actual expenditure	Achieved / Not Achieved	Reason for non- achievement	
Strategic Goals	Programme (IDP)	ives	ınce	e e) <u>a</u> t	nen	ter	ter	ter	rter	ual B	o of E	rter	ırter	rter	ter	Sur	edx	ved	eason for nor achievement	ive meas be taken
Str	Progr (IE	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Measuremen	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Ann	Portfolio	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Actual Cumulative performance	Actual e	Achie	Reast achi	Corrective measures to be taken

d regula tions at all times.	of January 2023.	2022.	of January 2023.															
	KPI 7 Work skills plan developed and submitted to LGSETA by 30 April 2023.	Work skills plan developed and submitted to LGSETA by 30 April 2022.	Work skills plan develope d and submitted to LGSETA by 30 April 2023.	Number			_	Operational	Work Skills Plan Report and acknowledgement	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	KPI 8 Number of Employees trained by 30 June 2023.	100 Employees trained by 30 June 2022.	50 employee s trained by 30 June 2023.	Number		25	25	R200 000,00	programme/agenda, attendance register,	n/a	n/a	n/a	n/a	n/a	R91 276,00	n/a	n/a	n/a
Key Performance Area: I Organizational Developm		Development	and	<u> </u>	iarte rget	erly		Annual Budget			Ac lua erfo	tual rter rma e	ly		expendit		tor non-	measures to be

Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter					
		To ensur e labour peace and	KPI 9 Number of LLF meetings held by 30 June 2023.	4 Quarterly LLF meetings held by 30 June 2022.	Quarterly LLF meetings held by 30 June 2023.	Number	1	1	1	1	Operational	minutes and attendance	1	1	n/a	n/a	2	n/a	l arget Achieved	n/a	n/a
Municip al Capacit y and Infrastr ucture Develop	Labour relations	produ ctivity by mainta ining contin uous	KPI 10 Grievance cases attended to within 30 days by 30 June 2023.	Grievance cases attended to within 30 days by 30 June 2022.	Grievanc e cases attended to within 30 days by 30 June 2023.	Days	30 days	30 days	30 days	30 days	Operational	Grievance forms, attendance recisters.	30days	30days	n/a	n/a	30 days	n/a	Target Achieved	n/a	n/a
ment	1	engag ement s with staff or organi sed labour	KPI 11 Disciplinar y cases finalized within 90 days by 30 June 2022.	Disciplinar y cases finalized within 90 days by 30 June 2022.	Disciplina ry cases finalized within 90 days by 30 June 2022.	Days	90 days	90 days	90 days	90 days	Operational	Disciplinary case report.	90 days	90 days	n/a	n/a	90 days	n/a	Target Achieved	n/a	n/a

	r
Occupational Health and safety (OHS)	1
To ensur e that there is a health y and safe workf orce by imple menti ng provis ions of the Occup ational Health and Safety Act	
KPI 12 Number of Occupatio nal Health and Safety Trainings/ Sessions conducted by 30 June 2023.	7
2 Biannual Occupatio nal Health and Safety Trainings/ Sessions conducted by 30 June 2022.	I
Biannual Occupati onal Health and Safety Trainings/ Sessions conducte d by 30 June 2023.	ī
Number	
1	1
1	1
Operational	
Programmes and attendance registers.	
n/a	
0	
n/a	1
n/a	
0	
n/a	1
Target not achieved	- 1
Target not reported on by the user department.	- 1
n/a	
	7

Municip al Capacit y and Infrastr ucture Develop ment	Training and Skills Development	Adher ence to the skills develo pment Act and relate d regula tions at all times	KPI 13 Section 54A Manager, Section 56 Manager, and Finance officials sent to training for minimum competenc y level by 30 June 2023.	Report on Section 54A Manager, Section 56 Manager, and Finance officials sent to training for minimum competenc y level by 30 June 2022.	Report on Section 54A Manager, Section 56 Manager, and Finance officials sent to training for minimum competen cy level by 30 June 2023.	Number					R100 000,00	Proof of enrolment or results.	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Key Perfo			nstitutional D ent	evelopment	and			arte gets	•		udget			Ac Qua erfo	tual rter rma e		nulative ance	enditure	/ Not	r non- nent	easures to
Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Measuremen	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Actual Cumulative performance	Actual expenditure	Achieved / Not Achieved	Reason for non- achievement	Corrective measures to be taken

Municip al Capacit y and	and support	Const antly suppo rt the flow of and acces s to inform ation throug h provid ing	KPI 14 ICT queries/Inc idents attended to within 16 working hours expressed as a % of total number of requests received by 30 June 2023.	ICT queries/Inc idents attended to within 8 working hours expressed as a % of total number of requests received by 30 June 2022.	ICT queries/In cidents attended to within 8 working hours expresse d as a % of total number of requests received by 30 June 2023.	%	100%	100%	100%	100%	Operational	Support ICT queries/incident register and support tickets.	100%	100%	n/a	n/a	100%	n/a	Target achieved	n/a	n/a
Infrastr ucture Develop ment	IT and	inform ation and comm unicati on (ICT) suppo rt to ICT infrast ructur e	KPI 15 ICT queries/Inc idents resolved within 72 working hours expressed as a % of total number of incidents/q uires attended	90% of ICT queries/Inc idents resolved within 24 working hours expressed as a % of total number of incidents/q uires attended to	90% of ICT queries/In cidents resolved within 24 working hours expresse d as a % of total number of incidents/						Operational	eries/incident register and					%		achieved		
			to by 30 June 2023.	by 30 June 2022.	quires attended	%	%06	%06	%06	%06	Opera	ICT qui tickets.	100%	100%	n/a	n/a	100%	n/a	Target	n/a	n/a

					to by 30 June 2023.																
Key Perfo Organisa			ent	evelopment	and		Quarte Farge			Budget	Portfolio of Evidence	Q pe	uai rfo	tual rterl rma e		nce	nditure	/ Not ed	non- nent	asures to	
Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Measurement	2nd Quarter	3rd Quarter	4th Quarter	Annual Bu		1st Quarter	2nd Quarter	3rd Quarter	4th Quarter 3 K	performance	Actual expenditure	Achieved Achieve	Reason for non- achievement	Corrective measures to be taken	

Municip al Capacit y and Infrastr ucture Develop ment
IT and support
Const antly suppo rt the flow of and acces s to inform ation throug h provid ing inform ation and comm unicati on (ICT) suppo rt to ICT infrast ructur e
KPI 16 Number of Document s uploaded on the Municipal website by 30 June 2023.
4 Document s uploaded on the Municipal website by 30 June 2021.
Number of Documen ts uploaded on the Municipal website by 30 June 2023.
Number
1
Operational
Screenshots of uploads and support register
1
n/a
n/a
2
n/a
Target achieved
n/a
n/a

	Records and Archives
are kept safe, can be retriev ed timeo usly and that neces sary confid entialit y is protec ted	To ensur e that all munici pal docu menta tions
KPI 18 Number of Records manageme nt trainings conducted by 30 June 2023.	KPI 17 Number of Records storage inspections conducted by registry by 30 June 2023.
2 biannually records manageme nt trainings conducted by 30 June 2022.	4 Quarterly reports on records storage inspections conducted by registry by 30 June 2022.
Biannuall y records manage ment trainings conducte d by 30 June 2023.	Quarterly reports on records storage inspections conducted by registry by 30 June 2023.
Number	Number
	1
1	1
	1
1	1
Operational	Operational
Programme, notices and attendance registers.	nspection report and checklist.
n/a	0
0	0
n/a	n/a
n/a	n/a
0	0
n/a	n/a
Target not achieved	Target not achieved
no training conducted due to the vacant post	user department.
n/a	n/a

		e Area: Ir Vevelopm		evelopment	and			arte gets			Sudget	Evidence	Q	Act uar rfor e	terl ma	y nc	nulative	enditure	d / Not ved	or non- ment	neasures aken
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	1st Quarter	Austor	3rd Quarter	4th Quarter	Actual Cumulative performance	Actual expenditure	Achieved / Not Achieved	Reason for non- achievement	Corrective measures to be taken
	SMMEs	Disse minati on of inform ation to the comm unity and stakeh olders on daily issues that affect the comm unity on the groun ds and when	KPI 19 Number of Newsletter s developed by 30 June 2023.	4 Quarterly Newsletter s developed by 30 June 2022.		Number	1	_		1	R80 000,00	Copy of Newsletter and distribution register	1		i/a	n/a	2	n/a	Target achieved	n/a	n/a

	neede d																			
Create a conduci ve environ ment for prosper ous investm ent	To contin uously monit or compli ance of busine sses with Busin ess Act, by-laws and policie s	KPI 20 Number of Businesse s inspections conducted for complianc e by 30 June 2023.	160 Businesse s inspected conducted for complianc e by 30 June 2022.	160 Quarterly Business es inspected conducte d for complian ce by 30 June 2023.	Number	40	40	40	40	Operational	Inspection register	20	75	n/a	n/a	96	n/a	Target achieved	n/a	n/a

Create a conduci ve environ ment for SWME continuously provid e suppo rt to SMME s by offerin g trainin g and	KPI 21 Number of SMMEs trainings/in formation sessions held by 30 June 2023.	4 Quarterly SMMEs trainings/s ession held by 30 June 2022.	Quarterly SMMEs trainings/ session held by 30 June 2023.	Number 2				programmes and attendance register									
---	--	---	--	----------	--	--	--	------------------------------------	--	--	--	--	--	--	--	--	--

ormance Area: Ir tional Developm	To create greate r aware ness amon gst comm unity memb ers, stakeh olders about the import ance of touris m and the promo tion thereo f on quarte rly basis
	KPI 22 Number of Tourism awareness campaigns conducted by 30 June 2023.
Development	Quarterly tourism awareness campaigns conducted by 30 June 2022.
and	Quarterly tourism awarenes s campaign s conducte d by 30 June 2023.
	Number
	2
arte get:	2
_	2
Annual Budget	Operational
Portfolio of	Invitation, programmes and attendance register
Qu perf	2
ctua arte orma e	
rly	n/a
ve	4
expendit	n/a
/ Not	Target achieved
tor non- achievem	n/a
measures to be	n/a
40/104	

Foster Particip ative Cohesi on and Collabo ration	Strategic Goals
Special Projects	Programm e (IDP)
To contin uously engag e and provid e appro priate servic e provis ion to the youth, childr en, elderly people living with disabil ities, people living with HIV/AI	Objectives
KPI 23 Number of Mayor's special projects held by 30 June 2023.	Key Performan ce Indicators
Number of Mayor's special projects held by 30 June 2022.	Baseline
Number of Mayor's special projects held by 30 June 2023.	Target output (Annual target)
Number	Measurem
9	1st Quarter
9	2nd Quarter
9	3rd Quarter
6	4th Quarter
350 000	
Programmesand attendance register.	
9	1st Quarter
9	ZIIG Ou <u>art</u> or
n/a	srd Quarter
n/a	4th Quarter
12	
R355 880,35	
Target achieved	
n/a	
n/a	

Ward Committees	
Continuously allow communities to make inputs on servic e deliver y issues through ward committees	DS and other comm unicab le diseas es.
KPI 24 Number of Meetings held per ward committee by 30 June 2023.	
56 Meetings held per ward committee by 30 June 2022.	
60 Quarterly meetings held per ward committe e by 30 June 2023.	
Number	
15	
15	
15	
15	
Operational	
Minutes and attendance register	
15	
0	
n/a	
e/u	
15	
n/a	
Target not achieved	
Target not reported on by the user department.	
n/a	

Key Perfo			asic Service ent	s Delivery Ar	nd			Quar Tarç			Annual Budget	Portfolio of Evidence		ua	tual rter rma e	ly	ımulative nance	Actual expenditure	Achieved / Not Achieved	eason tor non- achievement	Corrective measures to be taken
Program me (IDP)	Program me (IDP)	Objective s	Key Performa nce Indicator s	Baseline	Target output (Annual target)	Measure	1st Quarter	Znd Quarter	3rd Quarter	4th Quarter	Annual	Portfo Evid	1St Onarter	Zind Ougefor	3rd Quarter	4th Quarter	Actual Cumulati performance	Actual ex	Achieve Achie	Reason tor non- achievement	Corrective to be
Develop and maintai n infrastr uctural commu nity service s	Building Plan Administration and Inspectorate	To contin uously compl y to nation al buildi ng act and regula tions	KPI 25 Building completion certificates issued within 30 days by 30 June 2023. KPI 26 Notices served on contraventi ons reported by 30 June 2023.	Building completion certificates issued within 30 days by 30 June 2022. number of notices served on contraventions by 30 June 2022.	Building completion certificate s issued within 30 days by 30 June 2023. number of notices served on contraven tions by 30 June 2023.	Number Days	1 30 days	1 30 days	days	1 30 days	Operational	Contravention report Inspection request register and notices form and building		0 30 days	n/a n/a	n/a n/a	1 30 days	n/a n/a	Target achieved Target achieved	No land use contravention notice	n/a n/a
	Electricity connections	Provis ion of electri city to New house	KPI 27 Household s provided with electricity connection s by 30	Quarterly reports on household s provided with electricity connection	Quarterly reports on househol ds provided with	Number	1	1	1	1	operational	Report on electricity connections	1		n/a	n/a	2	n/a	Target achieved	n/a	n/a

	holds	June 2023.	s 30 June 2022.	electricity connectio ns 30 June 2023.														
Roads and Storm water	roads	KPI 28 Upgrading of gravel internal roads to hard paved road for Kagung Westderby completed by at 30 June 2023.	new	Upgradin g of gravel internal roads to hard paved road 1.7 KM for Kagung Westderb y complete d by at 30 June 2023.	KM		1.7KM	12 851 076,20	Progress report, last payment certificate and GPS coordinates.	n/a	n/a	n/a	n/a	n/a	6 396 104,41	n/a	n/a	n/a

													pe		rma e	inc					
Strategic Goals	Programm e (IDP)	Objectives	Key Performan ce Indicators	Baseline	Target output (Annual target)	Measurem	1st Quarter	Znd Quarter	3rd Quarter	4th Quarter			1st Quarter	ZIIU Ouartor	3rd Quarter	4th Quarter					
Develop and maintai n infrastr	Project Management auilding Plan Administration and Inspectorate	To contin uously compl y to nation al buildi ng act and regula tions	KPI 30 Building plans assessed within 30 days 30 June 2023.	Building plans assessed within 30 days 30 June 2022.	Building plans assessed within 30 days 30 June 2023.	days	30 days	30 days	30 days	30 days	Operational	Keport o building plans application register and proof of assessment.	30 days	30 days	n/a	n/a	30 days	n/a	Target achieved	n/a	n/a
uctural commu nity service s	Project Management	To ensur e projec ts are imple mente d within requir ed and legal standa	KPI 31 Constructi on of 419 lined double pit toilets at Vergenoeg completed by 30 June 2023	new	Construct ion of 419 lined double pit toilets at Vergenoe g complete d by 30 June 2023	Number				419	R12 012 146,55	Progress report, last payment certificate and GPS coordinates.	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Electricity connections	
uously monit oring progre ss with imple menta tion of projec ts Provis ion of basic level of servic es to 50 house holds in 2025/2 6 Financ ial year	rds by
KPI 32 Electrical connection s to be done in Wrenchvill e, Bankhara Bodulong and Promise Land by 30 June 2023.	
2000 Electrical connection s to be done in Wrenchvill e, Bankhara Bodulong and Promise Land by 30 June 2022.	
1000 Electrical connectio ns to be done in Wrenchvil le, Bankhara Bodulong and Promise Land by 30 June 2023.	
Number	
250	
250	
250	
250	
R25 000 000,00	
PCS file provided by contractor: Stand no., ID numbers, meter numbers and beneficiaries names	
0	
0	Ī
n/a	
n/a	Ī
0	
15 831 346,22	
Target not achieved	
Slow progress due to hard rock area	
n/a	

ent Fire Services	To establi sh fully functi onal fire servic es by 2023.	KPI 33 Costructio n of fire station funded by MIG at 30 Junne 2023	Report on costruction of fire station funded by MIG at 30 Junne 2022.	Report on costructio n of fire station funded by MIG at 30 Junne 2023.	Number		1	11 583 993,67	Progress Reports and proof of payment certificate (Multi-vear)	n/a	n/a	n/a	n/a	n/a	8 423 352,12	n/a	n/a	n/a
Project Management	ensur e projec ts are imple mente d within requir ed and legal standa rds by	KPI 34 Extension of water supply reticulation of Maruping/It ireleng section completed by 30 June 2023.		on Extension of water supply reticulatio n of Maruping /Itireleng section complete d by 30 June 2023.			1	15 220 520, 58	Progress report, last payment certificate and GPS coordinates.	n/a	n/a	n/a	n/a	n/a	6 156 948,88	n/a	n/a	n/a
	contin uously monit oring progre ss with imple menta	KPI 35 Bulk water supply in Bankhara Bodulong for 450 sites completed by 30 June		Bulk water supply in Bankhara Bodulong for 450 sites complete d by 30	Number		450	R14 617 850,46	Progress report, last payment certificate and GPS coordinates			n/a	n/a	n/a	11 912 906,70	n/a	n/a	n/a

Strategic Goals		
Programme (IDP)		Roads and Storm water
Objectives	e Area: B	To upgrad e 35.85 km main gravel roads to paved standa rd by 2026
Key Performanc e Indicators		KPI 36 Resealing of existing tarted roads by 30 June 2023.
Baseline	s Delivery Ar	Report on meters of resealing of existing tarted roads by 30 June 2022.
Target output (Annual target)	nd	June 2023 1 Kilometer s of resealing of existing tarted roads by 30 June 2023.
Measureme		Meters
1st Quarter		n/a
2nd Quarter		150m
3rd Quarter	terly gets	150m
4th Quarter		700m
Annual Budget	Sudget	Operational
Portfolio of	Evidence	progress report on meters of resealing of existing tarted roads.
1st Quarter	Q	n/a
2nd Quarter	Act lual rfo	29.79 m
3rd Quarter	tual rter rma e	n/a
4th Quarter	ly inc	n/a
Actual Cumulative performance	nulative ance	29.79 m
Actual expenditure	enditure	n/a
Achieved / Not Achieved	a / Not ved	Target achieved
Reason for non- achievement	or non- ment	n/a
Corrective measures to be taken	easures to cen	n/a

Develop and maintai n	ructure	To supply at least basic water servic	KPI 37 Household s provided with full water borne sewer by 30 June 2023.	Quarterly reports on Household s provided with full water borne sewer by 30 June 2022.	Quarterly reports on Househol ds provided with full water borne sewer by 30 June 2023.	Number		_	_	_	operational	Report on water borne sewer connections done.		1	n/a	n/a	2	n/a	Target achieved	n/a	n/a
infrastr uctural commu nity service s	Water Infrastructure	es to all house holds in the munici pal area by 2022.	KPI 38 Household s provided with new water yard connection by the municipalit y by 30 June 2023.	Quarterly reports on Household s provided with new water yard connection by the municipalit y by 30 June 2022.	Quarterly reports on Househol ds provided with new water yard connection by the municipal ity by 30 June 2023.	Number	1	1	1	1	operational	Report on New water connections	1	1	n/a	n/a	2	n/a	Target achieved	n/a	n/a

KPI 39 Household s provided with New water yard connection done by Sedibeng Water by 30 June 2023.
1 Household s provided with New water yard connection done by Sedibeng Water by 30 June 2022.
Report on househol ds provided with New water yard connection done by Sedibeng Water by 30 June 2023.
Number
_
ional
Report on water yard connections done by Sedibeng
Water n/a
n/a

			KPI 38 Laboratory reports on quality of drinking water according to SANS 241 standards by 30 June 2023.	Average blue drop water quality standard achieved (at least 70%) by 30 June 2021	12 Monthly laborator y reports on quality of drinking water by 30 June 2023.	Number	3	3	3	ಣ	Operational	Copies of lab reports	3		n/a	n/a	5	n/a	Target not achieved The laboratory was not functional during the month of December 2022.	n/a
Key Perfo			asic Service ent	s Delivery Ar	nd				terly gets		udget	Evidence	C	ua rfo	tual rter rma e	ly inc	nulative ance	enditure	1 / Not ved or non- ment	easures to
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Actual Cumulative performance	Actual expenditure	Achieved / Not Achieved Reason for non- achievement	Corrective measures to be taken

Develop and maintai n infrastr uctural commu nity	Electricity connections	Provision of basic level of services to 50 house holds in 2021//22 Financial year	KPI 39 Electrical connection s to be done in Wrenchvill e, Bankhara Bodulong and Promise Land by 30 June 2023.	2000 Electrical connection s to be done in Wrenchvill e, Bankhara Bodulong and Promise Land by 30 June 2022.	1000 Electrical connections to be done in Wrenchville, Bankhara Bodulong and Promise Land by 30 June 2023.	Number	250	250	250	250	R25 000 000,00	PCS file provided by contractor: Stand no., ID numbers, meter numbers and						n/a			n/a
service s	Fire Services	To establi sh fully functi onal fire servic es by 2022.	KPI 40 Constructi on of fire station funded by MIG at 30 June 2023	Report on constructio n of fire station funded by MIG at 30 June 2022.	Report on constructi on of fire station funded by MIG at 30 June 2023.	Number				1	11 583 993,67		n/a								

Key Performance Area: Basic Services Delivery And Infrastructure Development Value Value

													pe		rma e	inc					
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter					
		To create platfor m for econo mic growt	KPI 42 EPWP Jobs created by 30 June 2023	278 EPWP Jobs created by 30 June 2022.	278 EPWP Jobs created by 30 June 2023.	Number				278	R1 580 000,00	Copies of employment contracts	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Develop and maintai n infrastr uctural commu nity service s		h opport unities and job creati on throug h contin uous promo tion of Ga-Segon yana as invest ment	KPI 43 Insitu houses constructe d by the Departmen t of COGHSTA by 30 June 2023.	1 Report on number of in-situ houses constructe d by the Departmen t of COGHSTA by 30 June 2022.	Report on in-situ houses construct ed by the Departme nt of COGHST A by 30 June 2023.	Number				1	Operational	Report on in-situ housing provided by COGHSTA	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

	destin ation																	
Create a conduci ve environ ment for prosper ous busines s investm ent	To ensur e and Inspec torate the imple menta tions of by-laws	KPI 44 Audits on outdoor advertising conducted by 30 June 2023.	1 Audits on outdoor advertising conducted by 30 June 2022.	Audits on outdoor advertisin g conducte d by 30 June 2023.	Number		1	Operational	Outdoor advertising audit report	1/a	1/a	n/a	ı/a	n/a	n/a	n/a	n/a	n/a

Infrastructure Development Targets E SE O B performanc > E SE O B performance > E SE O	Develop and main infrastr uctural and commu nity service s			12 Monthly reports on Learners licenses test conducted by 30 June 2022.	Monthly reports on Learners licenses test conducte d by 30 June 2023.	Number			terly		Annual Operational Operational	of Enatis report		uar	e/u tual	ly	9 ev	expendit n/a	/ Not Target achieved	tor non- achievem	measures n/a to be
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Develop and main infrastr uctural and commu nity service s	Strategic Goals
Licensing and vehicle testing	Programme (IDP)
To contin uously ensur e that vehicl es are road worth y and regula te vehicl e and driver' s licens es in an efficie nt and profes sional manne r	Objectives
KPI 46 Drivers licenses tests conducted by 30 June 2023.	Key Performance Indicators
100% Drivers licenses test conducted expressed as a total % of appointme nts made by 30 June 2022.	Baseline
12 Monthly reports on Drivers licenses tests conducte d by 30 June 2023.	Target output (Annual target)
Number	Unit of Measurement
3	1st Quarter
3	2nd Quarter
3	3rd Quarter
3	4th Quarter
Operational	
Enatis report	
3	1st Quarter
3	2nd Quarter
n/a	3rd Quarter
n/a	4th Quarter
9	
n/a	
Target achieved	
n/a	
n/a	

Security	To contin uously provid e profes sional securi ty servic es	KPI 47 Number of security reports submitted by 30 June 2023.	4 Security reports submitted by 30 June 2022.	Quarterly security reports submitted by 30 June 2023.	Number	1	1	1	1	Operational	Submission register and security Report	1	1	n/a	n/a	2	n/a	Target not achieved	l arget not reported on by the user department.	n/a
Parks	Contin uously mainta in an upgra de parks and open areas	KPI 48 Revenue generated from sales of stray Animal by30 June 2023.	new	12 000 Revenue generate d from sales of stray Animal by30 June 2022.	Revenue				12 000			n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	to accept able enviro nment al standa rd	KPI 49 Number of parks maintained by 30 June 2023.	5 Parks maintained by 30 June 2022.	Number of parks maintaine d by 30 June 2023.	Number	2	2	2	9	Operational	Maintenance registers, weekly	9		n/a	n/a	5	n/a	Target not achieved	on by the user	n/a
Disaster Services	To establi sh fully	KPI 50 Emergenc y incidents attended	100% Emergenc y incidents attended to	100% of Emergen cy incidents	%	100%	100%	100%	100%	Operation al	Incident report	100%	100%	n/a	n/a	100%	n/a	l arget achieved	n/a	n/a

		functi onal disast er center by 2020	to within an hour expressed as a % of incidents reported by 30 June 2023	within an hour expressed as a % of incidents reported by 30 June 2022.	attended to within an hour expresse d as a % of incidents reported by 30 June 2023.																
Infrastruc	ture De	evelopme		•	nd	٤		Quai Tar	gets		Annual Budget	Portfolio of Evidence	pe	ua	tual rter rma e	ly nc	Actual Cumulative performance	Actual expenditure	Achieved / Not	Reason for hon- achievement	Corrective measures to be taken
Strategic Goals	Program me (IDP)	Objective s	Key Performa nce Indicators	Baseline	Target output (Annual target)	Measurem	1st Onarfer	2nd Quarter	3rd Quarter	4th Quarter	Annua	Portf Evic	1St Quarter	And	3rd Quarter	4th Ouarfer	Actual C	Actual e	Achiev	Reasor achie	Corrective to be
Develop and main infrastr uctural and commu nity service s	Business licenses (Commercial and Industrial)	To contin uously monit or compli ance of busine sses with Busin ess Act,	KPI 51 Business premises inspections conducted expressed as a % of request received (hazardous premises and fire safety) by 30 June	100% Business premises inspections conducted expressed as a % of request received (hazardous premises and fire safety) by 30 June	Business premises inspections conducted expressed as a % of request received (hazardous premises	%	100%	100%	100%	100%	Operational	Inspection request register and the inspection report.	100%	100%	n/a	n/a	100%	n/a	Target achieved	n/a	n/a

Licensing and vehicle testing	
To contin uously ensur e that vehicl es are road worth y and regula te vehicl e and driver' s licens es in an efficie nt and profes sional manne r	by- laws and policie s
KPI 52 Roadworth y tests conducted expressed as a total % of appointme nts made by 30 June 2023.	2023.
100% Roadworth y tests conducted expressed as a total % of appointme nts made by 30 June 2022.	2022.
100% of Roadwort hy tests conducte d expresse d as a total % of appointm ents made by 30 June 2023.	and fire safety) by 30 June 2023.
%	
100%	
100%	
100%	
100%	
Operational	
Roadworthy Register and quality assurance forms	
100%	
100%	
n/a	
n/a	
100%	
n/a	
Target not achieved	
Target not reported on by the user department.	
n/a	

	Road Safety / Law Enforcement	Provid e ongoi ng traffic contro I servic es	KPI 53 Number of Road blocks conducted by 30 June 2023.	8 Road blocks conducted by 30 June 2022.	48 road blocks conducte d by 30 June 2023.	Number	12	12	12	12	Operational	Stop and approach register and road block	12	12	n/a	n/a	24	n/a	Target not achieved	by the user	n/a
			KPI 54 Revenue generated through roadblocks by 30 June 2023.	New	480000 Revenue generate d through roadblock s by 30 June 2023.	~	R120 000,00	R120 000,00	R120 000,00	R120 000,00			000 08	130 000	n/a	n/a	0	n/a	Target not achieved	rarget not reported on by the user department	n/a
Key Perfo			asic Service ent	s Delivery Ar	nd		C	Quar Tarç	terl	y	udget	Evidence	C	Ac Qua erfo	tual rter rma e		nulative		7 Not	ment	
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Actual Cumulative performance	Actual expenditure	Achieved / Not	achievement	Corrective measures to be taken

Develop and main infrastr uctural and commu nity service s	Waste Management	To provid e weekl y kerbsi de waste remov al servic e to reside ntial, school s, indust rial and comm ercial sites (3 times a week) in Kurum an town, Wrenc hville and	KPI 55 Number of household s provided with door- to-door waste collection by 30 June 2023.	4600 Household s provided with door- to-door waste collection by 30 June 2022.	8000 househol ds provided with door- to-door waste collection by 30 June 2023.	Number	0008	0008	0008	0008	Operational	Control levy sheets and weekly schedules.	5091	5419	n/a	n/a	5419	n/a	Target not achieved		n/a	
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	Mothi bistad																			
Revenue Generation/The Eye	To contin uously preser ve, mainta in and collect	KPI 56 Revenue generated from Caravan Park by 30 June 2022.	1 000 000, 00 Revenue generated on guests from Caravan Park by 30 June 2021.	250 000 revenue generate d from Caravan Park by 30 June 2022.	8				1	Operational	Financial report of revenue generated and proof of payment	n/a	n/a	n/a						
Revenue Gene	reven ue relate d to the Kurum an Eye.	KPI 57 Revenue generated from 1st eye by 30 June 2023.	60000 reports on visitors and revenue generated from 1st eye by 30 June 2021.	60 000 Revenue generate d from 1st eye by 30 June 2022.	8				1	Operational	Financial report of revenue generated and proof of payment		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Libraries	Impro ved literac y knowl edge levels	KPI 58 Membershi p & circulation of library materials by 30 June	New	Quarterly reports on new Members hip & circulatio n of	Number	1	1	1	1	Operational	membership & circulation of library	1	1	n/a	n/a	2	n/a	Target achieved	n/a	n/a

of the comm unity	2023.		library materials by 30 June 2023.																
	KPI 59 Library awareness campaigns conducted by 30 June 2023.	Library awareness campaigns conducted by 30 June 2022	8 Library awarenes s campaign s conducte d by 30 June 2023.	Number	8	8	8	8	Operational	Reports on Library awareness campaigns	8	7	n/a	n/a	15	n/a	Target not achieved		
	KPI 60 Number of participant s attending library programm es held by 30 June 2023.	New	Number of participan ts attending library program mes held by 30 June 2023.	number	120	120	120	120	Operational	Attendance registers and report.	120	120	n/a	n/a	240	n/a	Target not achieved	rarget not reported on by the user department	n/a

WPI 62 Number of emergency evacuation exercises conducted by 30 June 2023. Larger to the position of the posi	Cemeteries	To provid e and mainta in burial space at all times	KPI 61 % of graves provided against the total number of application s received by 30 June 2023.	New	graves provided against the total number of applicatio ns received by 30 June 2023.	%	100%	100%	100%	100%	Operational	in. Graves applications.	100%	100%	n/a	n/a	100%	n/a	Target not achieved larget not reported on by the	n/a
Key Performance Area: Financial Viability And Accountability Quarterly Targets	Disaster	sh fully functi onal disast er center by	Number of emergency evacuation exercises conducted by 30 June	y evacuation monitoring	emergen cy evacuatio n exercises conducte d by 30 June	Number	2	2	2	5	operational	Report on emergency		0	n/a			n/a	achieved eported on by the	n/a

													pe	rfo	rma e	inc					
Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Measuremen	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter					
Enhanc e revenue and financia	Free Basic Services (Indigent)	To ensur e provis ion of free basic servic es to regist ered indige nts	KPI 63 Number of indigent campaigns conducted by 30 June 2023.	1500 Indigents registered by 30 June 2022.	Number of indigent campaign s conducte d by 30 June 2023.	Number		1		1	Operational	Indigent register	n/a	0	n/a	n/a	0	n/a	Target not achieved	Larget not reported on by the user department	n/a
manage ment	Expenditure Management	Reduc e unnec essary spendi ng on travelli ng, overti me and operat	KPI 64 Unauthoris ed expenditur e expressed as a % of total expenditur e by 30 June 2023.	8% Unauthoris ed expenditur e expressed as a % of total expenditur e by 30 June 2022.	8% Unauthori sed expenditu re expresse d as a % of total expenditu re by 30 June 2023.	%				%8	Operational	Unauthorised expenditure register and section 52(d)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

p	ional costs by an everag e of 10% o.a. by June 2022.	KPI 65 Irregular expenditur e expressed as a % of total expenditur e on New procureme nt by 30 June 2023.	20% Irregular expenditur e expressed as a % of total expenditur e on New procureme nt by 30 June 2022.	20% Irregular expenditu re expresse d as a % of total expenditu re on New procumm ent by 30 June 2023.	%		20%	Operational	Irregular expenditure register and section 52(d) reports	n/a	
		KPI 66 Fruitless expenditur e expressed as a % of total expenditur e by 30 June 2023.	2% Fruitless expenditur e expressed as a % of total expenditur e by 30 June 2022.	2% Fruitless expenditu re expresse d as a % of total expenditu re by 30 June 2023.	%		2%	Operational	Fruitless expenditure register and section 52(d)	n/a	
		KPI 67 % of rates clearance certificates issued within 10 days of customer	100% % of rates clearance certificates issued within 10 days of customer	100% % of rates clearance certificate s issued within 10 days of customer	%		100%	Operational	Customer application forms and clearance		n/a

			application s by 30 June 2023.	application s by 30 June 2022.	applicatio ns by 30 June 2023.																
Key Perfo			inancial Viab	pility and Acc	countability			Quar Tarç			Budget	Portfolio of		Qua erfo	tual rter rma e	ly inc	Actual Cumulative performance	Actual expenditure	Achieved / Not Achieved	Reason for non- achievement	Corrective measures to be taken
Strategic Goals	Program me (IDP)	Objective s	Key Performa nce Indicators	Baseline	Target output (Annual target)	Measure	1st Ouarfer	2nd Quarter	3rd Quarter	4th Quarter	Annual	Portfe	1ST	Ougrifer	3rd Quarter	4th Ouarfer	Actual Co	Actual ex	Achiev Achi	Reason achiev	Corrective to be
Enhanc e revenue and financia I manage ment		To promo te Financ ial Viabili ty and accountabili	KPI 68 Net debtors' days by 30 June 2023.	Net debtors' days by 30 June 2022.	Net debtors' days by 30 June 2023.	Days					Operational	МО	applicable (circular 71 283	171			283		Target not achieved	non- payment and covid	

	budge t annual ly for appro ved by Counc il by 31 March 2023. Il by 2023. budge t annual ly for appro ved by Counc il by 2023. budge t annual ly for appro ved by Council by 31 March 2022. annual ly for appro ved by Council by 31 March 2023. budget tabled to council by 31 March 2023. annual ly for appro ved by Council by 31 March 2023. annual ly for appro ved by Council by 31 March 2023. annual ly for appro ved by Council by 31 March 2023. annual ly for appro ved by Council by 31 March 2023.	the end of May 2023/2024 budget budget tabled to council for approval by the 31 May 2023. May 2023. Where the end of May 2023/2024 budget tabled to council for approval by the 31 May 2023. May 2023.
n/a	n/a	n/a
n/a	n/a	n/a
n/a	n/a	n/a
n/a	n/a	n/a
d budget	Draft Budget and Council Resolution	$\overline{}$
Operational	Operational	Operational
		31-May-23
28-Feb-23	31-Mar-23	
Date	Date	Date
Adjusted budget submitted to Council for approval by 28 February 2023.	4 draft budget tabled to council by 31 March	23 budget tabled to council for approval by the 31 May
Adjusted budget submitted to Council for approval by 28 February	draft budget tabled to council by 31 March	Budget tabled to council by 31 May
2022/2023 Adjusted budget submitted to Council for approval by 28 February 2023.	2023/2024 draft budget tabled to council by 31 March	2023/2024 budget tabled to council for approval by the 31
compil e a funde d and realisti c	t annual ly for appro ved by Counc	end of May each
	Budgeting	

		To ensur e 100% compli ance annual ly to legisla tively prescr ibed financi al report requir ement s.	KPI 72 Performan ce and budget reports submitted to council by 30 June 2023.	4 Performan ce and budget reports submitted to council by 30 June 2022.	4 Quarterly performa nce and budget reports (sec 52(d)) submitted to council by 30 June 2023.	Number	1)uar	terly	Operational	nce Section 52 (d) reports and council resolution			n/a tual	n/a	ve 2	ure n/a	Target achieved		es to n/a
Key Perfo	ormance	e Area: F	inancial Viab	ility and Acc	ountability			Targ		udget	Evider		rfo	rma e	inc	nulativ ance	enditu	1/Not	or non ment	easure æn
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter 4th Quarter	Annual Budget	Portfolio of Evidence	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Actual Cumulative performance	Actual expenditure	Achieved / Not	Reason for non- achievement	Corrective measures to be taken

Enhanc		To promo te Financ ial Viabili ty and accountabili ty	KPI 73 Section 71 reports submitted within 10 working days after month end by 30 June 2023.	12 Section 71 reports submitted within 10 working days after month end by 30 June 2021.	12 Quarterly section 71 reports submitted within 10 working days after month end by 30 June 2022.	Number	3	3	3	3	Operational	submission to the mayor and provincial treasury and acknowledgement of receipts from	3	3	n/a	n/a	9	n/a	Target achieved	n/a	n/a
e revenue and financia I manage ment	Budgeting	To ensur e 100% compli ance annual ly to legisla tively prescr ibed financi al report requir ement s.	KPI 74 Annual Financial Statement s submitted to the Auditor General by 31 August 2022.	AFS submitted to AG by 31 August 2021.	Annual Financial Statemen ts submitted to the Auditor General by 31 August 2022.	Date	31-Aug-22				R6 000 000,00	Copy of the AFS and acknowledgement letter	31-Aug-22	n/a	n/a r	n/a	31-Aug-22	R4 157 424,27	Target achieved	n/a	n/a

		To promo te Financ ial Viabili ty and accountabili ty	KPI 75 Municipal Property Rates Act submitted to council by 30 June 2023.	4 Quarterly reports on Municipal Property Rates Act submitted to council by 30 June 2022.	4 Quarterly reports on Municipal Property Rates Act submitted to council by 30 June 2023.	Number	1	1	1	1	Operational	Report and council resolution	-		n/a	n/a	2	n/a	Target achieved	n/a	'n/a
Key Perfo				oility and Acc	ountability			Quar Tarç			Annual Budget	Portfolio of Evidence		ua rfo	tual rter rma e	ly inc	Actual Cumulative	Actual expenditure	Achieved / Not	ReaSon for hon- achievement	Corrective measures to be taken
Strategic Goals	Programm e (IDP)	Objectives	Key Performan ce Indicators	Baseline	Target output (Annual target)	Measurem	1St Iarfer	nd Irter	3rd Quarter	4th Quarter	nnual	Portfe Evid	1St Ouarfer	ZIIO Ouartor	3rd Quarter	ih rter	al Ci	al ex	hiev	aSon Ichiev	ective to be
	Debt collection	Obj	Peri Indi	Bas	Tal our (An tar	Meas	ר מוני	2nd Quarter	3 Ous	4 Oug	₹			7	31 Oua	4t Oua	Actu	Actua	Ac	Re	Corr

			June 2023.																
	KPI 77 Supplementary valuation conducted by 30 Jun 2023.	ntary valuation conducted	Supplem entary valuation s conducte d by 30 June 2023.	Number				1	Operational	Supplementary valuation roll	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	KPI 78 Cash/trad creditors coverage ratio by 30 June 2023	creditors coverage ratio by 30	Cash/trad e creditors coverage ratio by 30 June 2023.	Ratio	01:01	01:01	01:01	01:01	Operational	Bank Statement, creditors listing/	1.24	1.53	n/a	n/a	1.24	n/a	Target achieved	n/a	n/a
	KPI 79 Ne creditors' days by 3 June 2023	oreditors' days by 30 June 2022.	Net creditors' days by 30 June 2023.	Days	30		30		Operation	analysis, Proof of payment, cashbook and date	30 days	120 days	n/a	n/a	120 days	n/a	l arget not achievedachieved	n/a	n/a
Key Performa Participation	ince Area: Good Gove	rnance and Pu	blic			Quai Tar	rterl gets		ual Bud	follo of Evid	C		tual rter	ly	ulati ve	expe _{n/a}	/ Not	non- achi	mea sure s to

													pe		rma e	inc					
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter					
	ing	To annual ly develo p /revie	KPI 80 Draft IDP tabled to council by 31 March 2023.	Draft IDP tabled to council by 31 March 2022.	Draft IDP tabled to council by 31 March 2023.	Date			31-Mar-23		Operational	Draft IDP and Council Resolution	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Foster Particip ative Cohesi on and Collabo ration	Integrated Development Planning	w a credib le IDP that is aligne d to region al, provin	KPI 81 Final IDP submitted and approved by council by 31 May 2023.	Final IDP submitted and approved by council by 31 May 2022.	Final IDP submitted and approved by council by 31 May 2023.	Date				31-May-23	Operational	Approved IDP and council resolution	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Integrate	cial and nation al prioriti es and that addre	KPI 82 IDP Rep forum meetings held by 30 June 2023.	4 IDP Rep forum meetings held by 30 June 2022.	4 Quarterly IDP Rep forum meetings held by 30 June 2023.	Number	1	1	1	_	Operational	Agenda, minutes and attendance register		1	n/a	n/a	2	n/a	Target achieved	n/a	n/a

sses the needs of the comm unity that we serve	KPI 83 IDP steering committee meetings held by 30 June 2023.	4 IDP steering committee meetings held by 30 June 2022.	4 Quarterly IDP steering committe e meetings held by 30 June 2023.	Number	 1	1		Operational	Agenda, minutes and attendance register	1	-	n/a	n/a	2	n/a	Target achieved	n/a	n/a
	KPI 84 Wards represente d at IDP/budget community participatio n meetings by 30 June 2023.	14 Wards represente d at IDP/budget community participatio n meetings by 30 June 2022.	15 Wards represent ed at IDP/budg et communit y participati on meetings by 30 June 2023.	Number			15 wards	R106 368,00	Public notice, agenda, minutes and attendance register/visual invitation	n/a	n/a	n/a	n/a	n/a	expe R35 758,00	Not n/a	n/a	n/a
Key Performance Area: G Participation	ood Governa	ance and Pul	olic		Quar Tarç		-	ual Bud	tolio of Evid	C		tual rter	ly	ulati Ve	expe	/ Not	non- achi	mea sure s to

													pe		rma e	nc				
Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter				
Foster Particip ative Cohesi on and Collabo ration	Risk Management	Impro ve risk manag ement proce sses by ensuri ng that all identif ied risks	KPI 85 Audit, Risk and Performan ce Committee reports submitted to council by 30 June 2023. KPI 86 Internal Audit reports	4 Audit, Risk and Performan ce Committee reports submitted to council by 30 June 2022. 4 Quarterly Internal Audit reports	4 Quarterly Audit, Risk and Performa nce Committe e reports submitted to council by 30 June 2023. 4 Quarterly Internal Audit	Number	_	1	1	1	Operational	Committee, Audit, Kisk and Performance Committee reports and council minutes	1	1	n/a	n/a	2	Target achieved	n/a	n/a
		are mitiga ted	submitted to the Audit, Risk and Performan ce Committee	submitted to the Audit, Risk and Performan ce Committee	reports submitted to the Audit, Risk and Performa nce	Number	1	7	1	1	Operational	Performance Committee, agenda and attendance	1	1	n/a	n/a	2	Target achieved	n/a	n/a

Performance Management		
To plan, monit or, report and evalua te perfor mance of the munici pality		
KPI 88 Section 46 MSA report submitted to AGSA by 31 August 2022.	KPI 87 Audit, Risk and Performan ce Committee meetings held by 30 June 2023.	by 30 June 2023.
Section 46 MSA report submitted to AGSA by 31 August 2021.	4 Number of Audit, Risk and Performan ce Committee meetings held by 30 June 2022.	by 30 June 2022.
Section 46 MSA report submitted to AGSA by 31 August 2022.	4 Quarterly Audit, Risk and Performa nce Committe e meetings held by 30 June 2023.	Committe e by 30 June 2023.
Date	Number	
31-Aug-22	1	
	1	
	_	
	_	
Operational	Operational	
Section 46 report and acknowledgement letter from AGSA	Agenda, attendance register/visual invitation and minites	
31-Aug-22	1	
n/a	7	
n/a	n/a	
n/a	n/a	
31-Aug-22	2	
Target achieved	Target achieved	
n/a	n/a	
n/a	n/a	

and employees within requestime ame	n r																	
To obtai unquifile audi resu s.	ation of Audit Action	2 Progress reports on the implement ation of Audit Action Plan submitted to Council by 30 June 2022.	2 Bi- annual progress reports on the implemen tation of Audit Action Plan submitted to Council by 30 June 2023.	Number		1	1	Operational	Audit Action Plan	n/a		n/a	n/a	n/a		n/a	n/a	n/a
Key Performance Area Participation	Good Govern	ance and Pu	blic			rterl gets		Annual Budget	io of Eviden	Q	luai	tual rterl rma	ly	ative	expen	Not	-uou	measur es to

														(е					
Strategic Goals	Programme (IDP)	Objectives	Key Performanc e Indicators	Baseline	Target output (Annual target)	Measureme	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter				
Foster Particip ative Cohesi on and Collabo ration	Performance Management	To plan, monit or, report and evalua te perfor mance of the munici pality and emplo yees within requir ed timefr ames	KPI 90 2023-2024 Service Delivery Budget and Implement ation Plan (SDBIP) approved by the mayor by 28 June 2023. KPI 91 5 2022-2023 performan ce agreement s signed by the Accounting Officer and Directors by the 30	2022- 2023 Service Delivery Budget and Implement ation Plan (SDBIP) approved by the mayor by 28 June 2022. 5 2021- 2022 performan ce agreement s signed by the Accounting officer and Directors by 30	2023- 2024 Service Delivery Budget and Implemen tation Plan (SDBIP) approved by the mayor by 28 June 2023. 5 2022- 2023 performa nce agreeme nts signed by the accountin g officer and	Number Date				5 28-Jun-23	Operational	Copies of signed Copy of an approved SDBIP signed by Performance Agreements the mayor and proof of submission	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a	n/a n/a	n/a n/a	n/a

Key Performance Area: Good Governance and Public Participation Comparing the property of th	KPI 92 Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2023. Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2023. Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2022. Section 72 report compiled and submitted to the National and Provision al Treasury and COGHSTA by 25 January 2023. Report COGHSTA by 25 January 2023.	June 2023. June 2022. Directors by 30 June
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Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Measuremen	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter					
Foster Particip ative Cohesi on and Collabo	Performance Management	To plan, monit or, report and evalua te perfor mance of the munici pality	KPI 93 Mid-Year performan ce review session conducted and submitted to COGHSTA by 31 January 2023.	Mid-Year performan ce review session conducted and submitted to COGHSTA by 31 January 2022.	2021- 2022 Mid-Year performa nce review session conducte d and submitted to COGHST A by 31 January 2023	Date			31-Jan-23		Operational	Minutes, attendance register and proof of submission	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
ration	Perform	and emplo yees within requir ed timefr ames	KPI 94 Performan ce evaluation of the accounting officer and senior manageme nt for 2021-2022	Performan ce evaluation of the accounting officer and senior manageme nt for 2019-2020	Performa nce evaluatio n of the accountin g officer and senior manage ment for 2021-	Date			31-Jan-23		Operational	Agenda, attendance register, minutes and assessment report	n/a	n/a	e/u	n/a	n/a	n/a	n/a	n/a	n/a

Integrated Development Planning	
To annual ly develo p /revie w a credib le IDP that is aligne d to region al, provin cial and nation al prioriti es and that addre sses the	
KPI 95 IDP/PMS/ Budget process plan approved by 31st August 2022.	by 31 January 2023.
IDP/PMS/ Budget process plan approved by 31st August 2021.	by 30 June 2022.
IDP/PMS/ Budget process plan approved by 31st August 2022.	2022 by 31 January 2023.
Date	
31-Aug-22	
Operational	
Approved IDP/PMS/Budget process plan and council resolution	
31-Aug-22	
n/a	
n/a	
n/a	
31-Aug-22	
n/a	
Target achieved	
n/a	
e/u	

	needs of the comm unity that we serve																	
agement	Impro ve risk manag ement proce sses by ensuri	KPI 96 Reviewed Risk manageme nt policy annually reviewed by 30 June 2023.	Risk manageme nt policy annually reviewed by 30 June 2022.	Reviewed Risk manage ment policy annually reviewed by 30 June 2023.	Date		30-Jun-22	Operational	Policy and council resolution	n/a								
Risk Management	ng that all identif ied risks are mitiga ted	KPI 96 2023 2024 Risk assessme nt annually completed by 30 June 2023.	2022-2023 Risk assessme nt annually completed by 30 June 2022.	2023- 2024 Risk assessm ent annually complete d by 30 June 2023.	Date		30-Jun-23	Operational	Risk assessment register.	n/a								

		KPI 97 Strategic risk assessme nts/reviews conducted by 30 June 2023.	4 Quarterly report on Strategic risk assessme nts/reviews conducted by 30 June 2022.	Quarterly report on Strategic risk assessm ents/revie ws conducte d by 30 June 2023.	Number	_	1	1	1	Operational	4 strategic risk assessment reports and attendance	0	0	n/a	n/a	0	n/a	Target not achieved	larget not reported on by the user department.	n/a
		KPI 98 Operationa I risk assessme nts/reviews conducted by 30 June 2023.	4 Quarterly reports on operational risk assessme nts/reviews conducted by 30 June 2022.	Quarterly reports on operation al risk assessm ents/revie ws conducte d by 30 June 2023.	number	_	1	1	1	Operational	4 Operational risk assessment reports and attendance register	0	0	n/a	n/a	C	n/a	Target not achieved	l arget not reported on by the user department	n/a
Anti-corruption	To contin uously curb corrup t behavi or throug	KPI 99 Fraud Prevention Policy Annually reviewed and submitted to council	Fraud Prevention Policy Annually reviewed and submitted to council by 30 June	Fraud Preventio n Policy Annually reviewed and submitted to council by 30	Date		,	,	30-Jun-22)	Fraud and prevention policy and council		n/a	n/a r	n/a r) e/u	n/a	n/a	n/a	n/a

Performance Management	
To plan, monit or, report and evalua te perfor mance of the munici pality and emplo yees within requir ed timefr ames	h deterr ence, preve ntion and educat ion
KPI 100Final Annual Report submitted to council by 31 Jan 2023.	by 30 June 2022.
Final Annual Report submitted to council by 31 Jan 2022.	2022.
Final Annual Report submitted to council by 31 Jan 2023.	June 2022.
Date	
31-Jan-23	
Operational	
Annual Report and council resolution	
n/a	